

A photograph of a bright blue sky filled with numerous small, white, fluffy clouds. The clouds are scattered across the frame, with some appearing as thin streaks and others as small, rounded puffs. The overall effect is a clear, sunny day.

**John Hoffman**  
**DIR Chief Technology Officer**

# news and trends

statescoop

## STATE CLOUD READINESS REPORT

State agency IT leaders see cloud computing as a pivotal pathway to improving mission services. But impediments, including acquisition capabilities, remain.

CIA's Cloud is 'Pretty Close' to Invincible,  
CIO Says

Nextgov

CIA's CIO John Edwards stated:

*"It's the best decision we've ever made."*

*"It's the most innovative thing we've ever done,"* Edwards said in a June 14 speech at AWS' Public Sector Summit. *"It is having a material impact on both the CIA and the IC."*



## STATE CIO TOP 10 PRIORITIES

2019 Strategies, Management & Process Solutions

1. **Security and Risk Management**  
governance; budget and resource requirements; security frameworks; data protection; training and awareness; insider threats; third party security practices as outsourcing increases
2. **Cloud Services**  
cloud strategy; proper selection of service and deployment models; scalable and elastic IT-enabled capabilities provided "as a service" using internet technologies

Aug 23, 2018

### OMB, GSA Get Ready to Upgrade Cloud First Into New Cloud Smart Strategy

Gartner.

The worldwide public cloud services market will reach over \$221 billion in 2019, growing 16.0% over 2018 in U.S. dollars (17.8% in constant currency). With software-as-a-service comprising over 40% of revenue, the total market will reach just under \$400 billion in 2023.

Forecast: Public Cloud Services, Worldwide,  
2017-2023, 2Q19 Update

## Gartner Top Technology Trends for Federal CIO's

- **Cloud**
- **Automation** for operational improvements
- **Advanced analytics/business intelligence**
- **Cybersecurity**
- **Artificial intelligence/machine learning**
- **Digital product management**
- **Digital government technology platform**

## 14 Tenets of California's Cloud- First Policy

The new policy requires state agencies to evaluate cloud computing as an alternative investment for all IT projects.



by Nicole Blake Johnson

Nicole is a social media journalist for the CDW family of technology magazines.



## **SB 819**

**A state agency shall consider:**

- (1) cloud computing service options, including any security benefits and cost savings associated with purchasing those service options from a cloud computing service provider and from a statewide technology center established by the department, when making purchases for a major information resources project under Section 2054.118; and**
- (2) cloud computing service options and compatibility with cloud computing services in the development of new information technology software applications.**

## HB 3875

**A state agency shall ensure when making purchases for an automated information system or a major information resources project, that the system or project is capable of being deployed and run on cloud computing services.**

**When making a purchase for an automated information system or a major information resources project, a state agency may determine that, due to integration limitations with legacy systems, security risks, or costs, the agency is unable to purchase a system or project capable of being deployed and run on cloud computing services.**



# So... what does “cloud” mean???



The official NIST definition, "cloud computing is a model for enabling ubiquitous, convenient, on-demand network access to a shared pool of configurable computing resources (e.g., networks, servers, storage, applications and services) that can be rapidly provisioned and released with minimal management effort or service provider interaction."

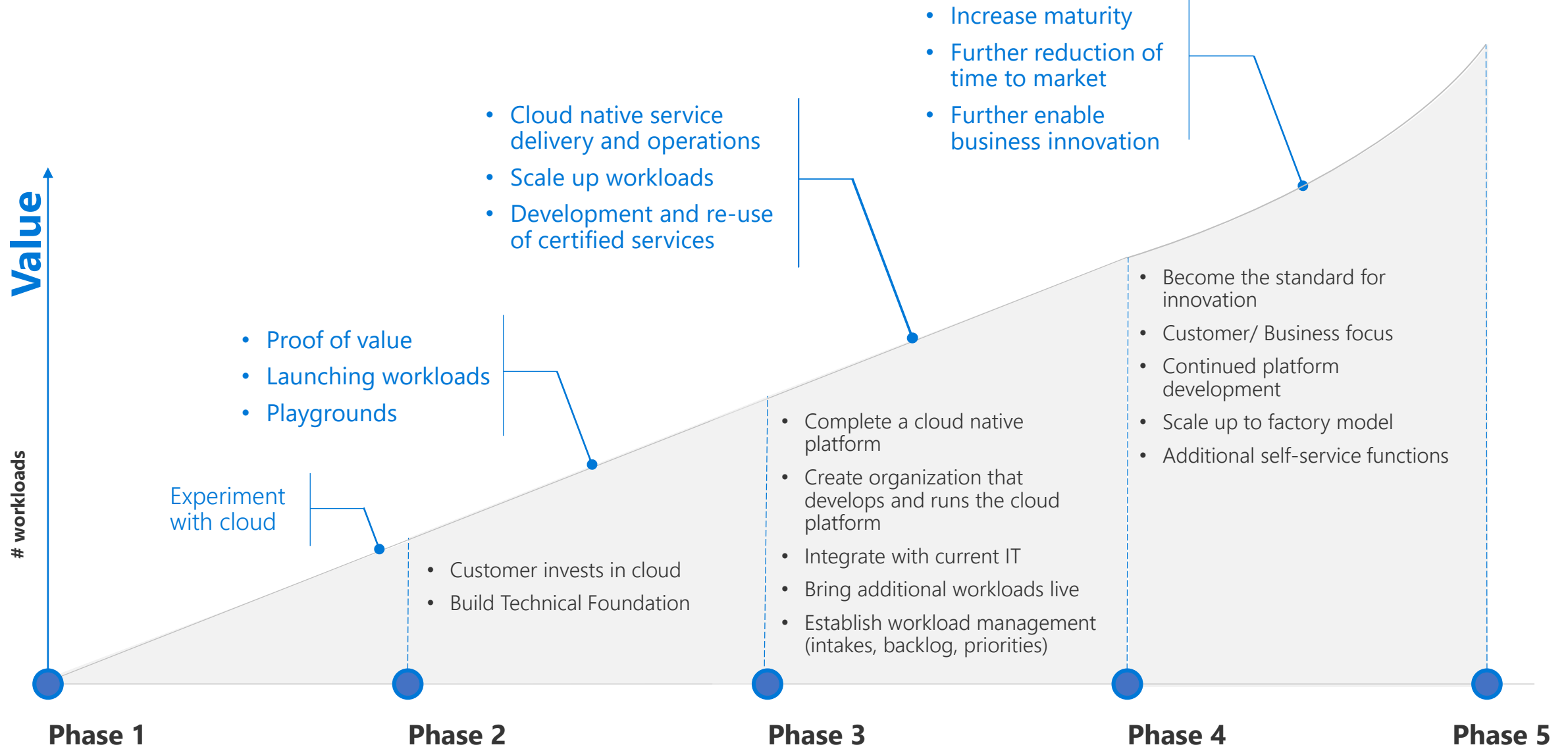
**The NIST definition lists five essential characteristics of cloud computing:**

- 1. on-demand self-service**
- 2. broad network access**
- 3. resource pooling**
- 4. rapid elasticity or expansion**
- 5. measured service**

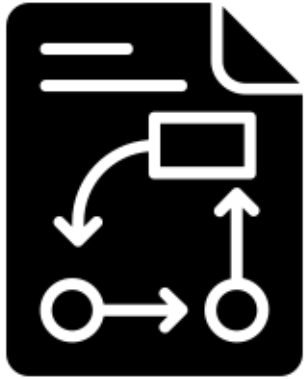


It also lists three "service models" (software, platform and infrastructure), and four "deployment models" (private, community, public and hybrid) that together categorize ways to deliver cloud services.

# Cloud Maturity is a Journey



# Key Cloud Considerations



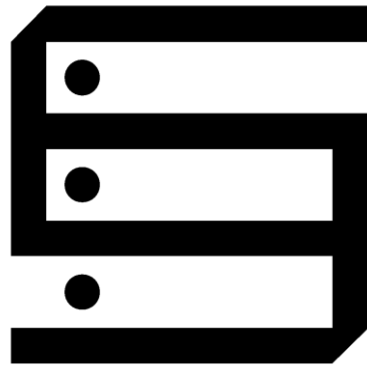
STRATEGIC DECISION



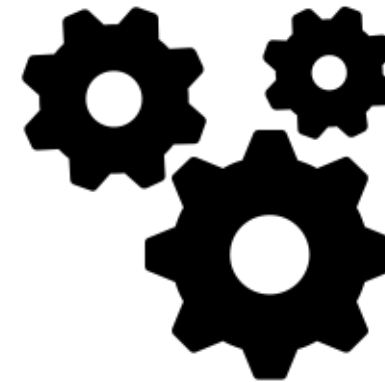
VALUE CASE



SECURITY POLICY



APPLICATION READINESS



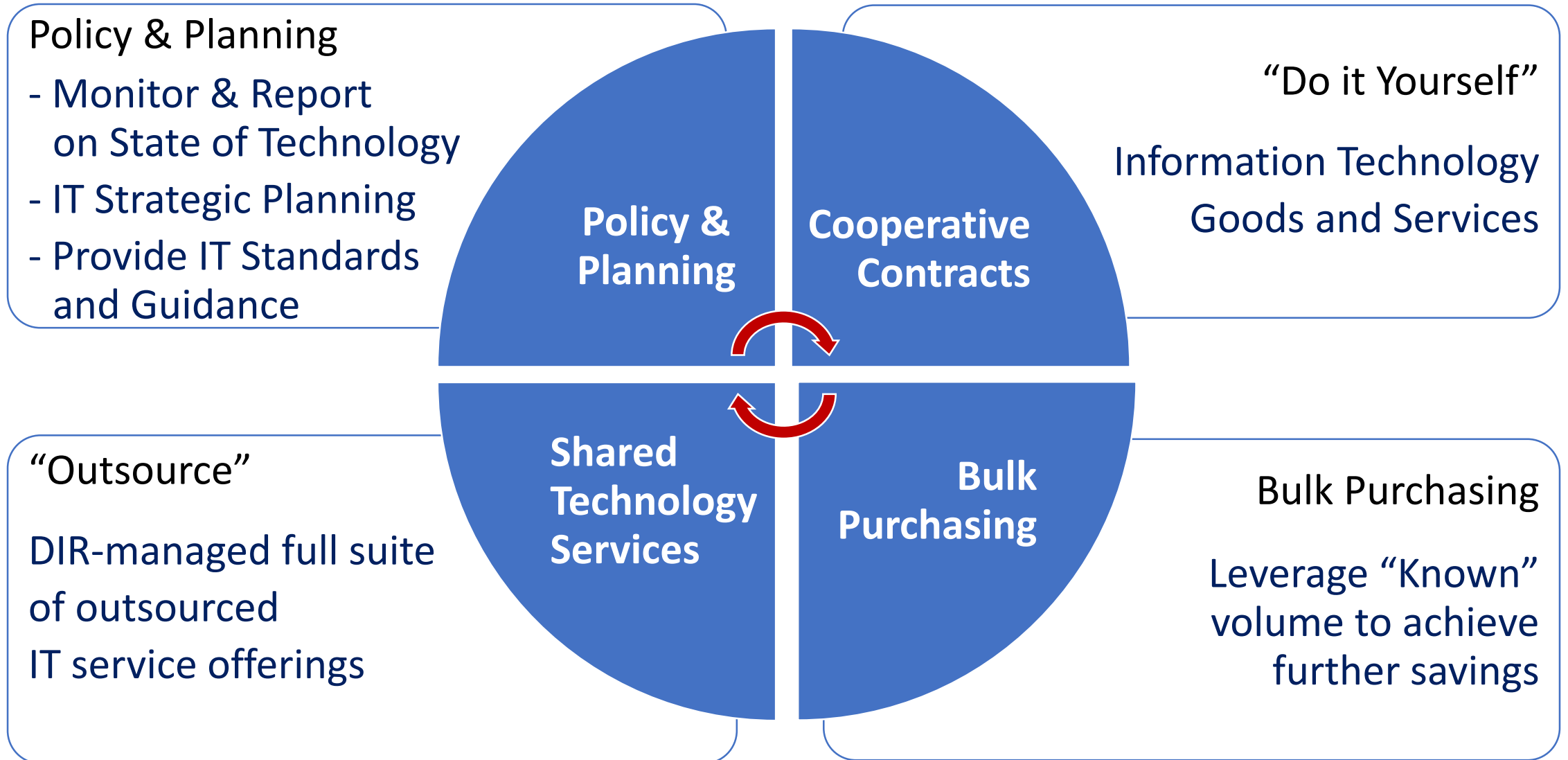
OPERATING MODEL

The background of the slide is a photograph of a bright blue sky filled with numerous small, white, fluffy clouds. The clouds are distributed across the entire frame, with some appearing more prominent than others. The overall tone is bright and airy.

# **Cloud Models & DIR Cloud Offerings**



# Navigating DIR & Cloud Offerings



## **Cooperative Contract Cloud**

Cloud Service Contracts provides DIR Customers with access to cloud service models and deployment models that meet the essential characteristics of cloud computing.


- **Public Cloud Providers**
- **SaaS Solutions**

## **Shared Technology Services (STS)**

The Data Center Services (DCS) provides DIR Customers with access to cloud services with the security of knowing all the characteristics are being addressed.

- **DCS On Premise Private Cloud**
- **DCS Public Cloud**
- **DCS Hybrid Cloud**

# Cloud Deployment Models



## Private Cloud

Single organization comprising multiple consumers (e.g., business units).



## Community Cloud

Specific community of consumers from organizations that have shared concerns (e.g., mission, security requirements, policy, and compliance considerations).



## Hybrid Cloud

A composition of 2 or more distinct cloud infrastructures (private, community, or public) that remain unique entities, but are bound together by standardized or proprietary technology that enables data and application portability



## Public Cloud

Open use by the general public. It may be owned, managed, and operated by a business, academic, or government organization, or some combination of them. It exists on the premises of the cloud provider.



# Cloud Service Models

## Infrastructure as a Service (IaaS)



- Processing, storage, networks, and other fundamental computing resources where the consumer can deploy and run arbitrary software, which can include operating systems and applications
- The consumer can deploy and run arbitrary software, which can include operating systems and applications



# Cloud Service Models

## Platform as a Service (PaaS)

- Deploy onto the cloud infrastructure consumer-created or acquired applications created using programming languages and tools supported by the provider
- Consumer does not manage or control the underlying cloud infrastructure including network, servers, operating systems, or storage, but has control over the deployed applications and possibly application hosting environment



# Cloud Service Models

## Software as a Service (SaaS)

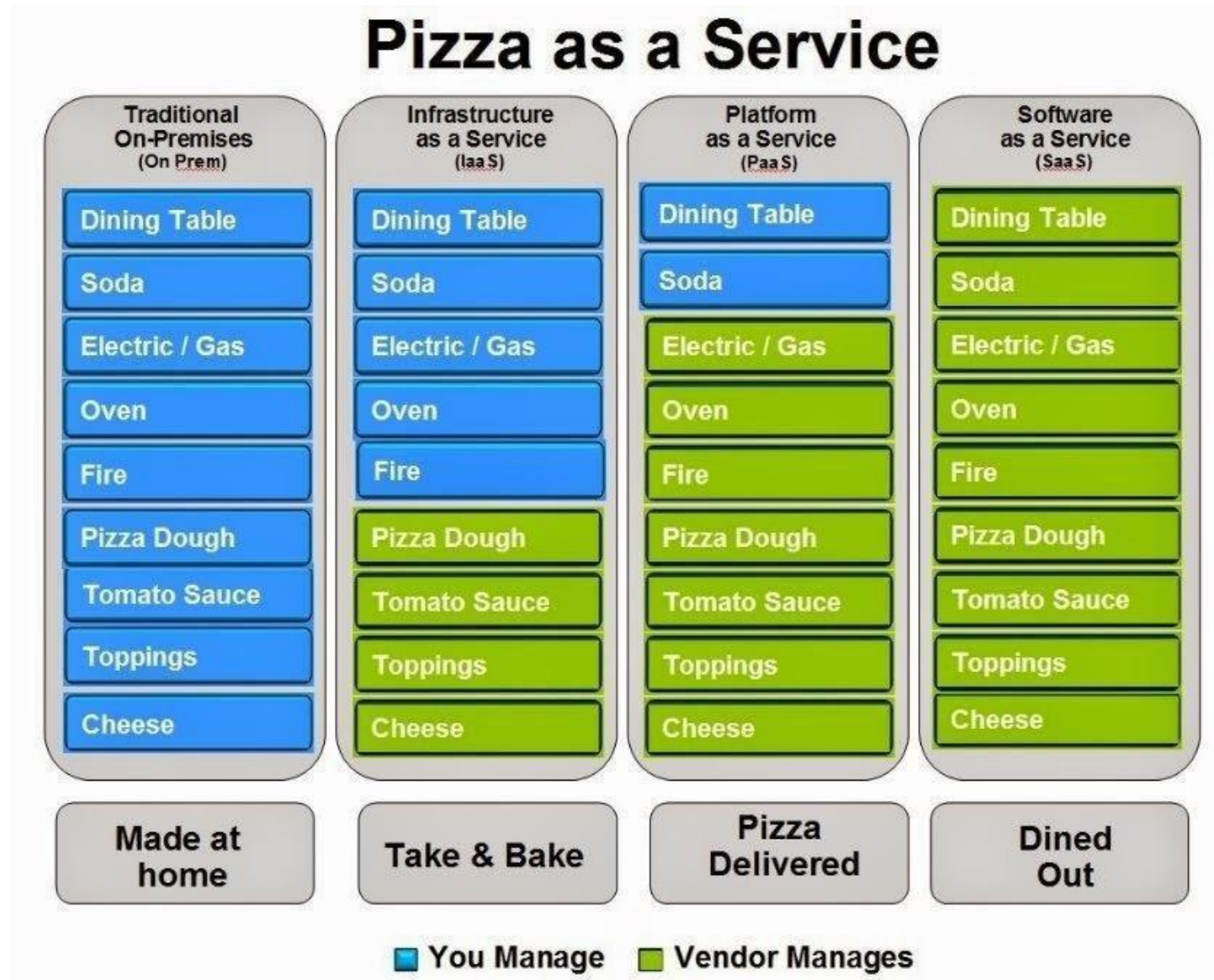
- Leverage applications as-is which are completely supported by the provider.
- Flexibility to configurations not code.
- Consumer does not manage or control the underlying cloud infrastructure, operating systems or application environment.



884502310



# Cloud service models are like... Pizza?



# Cloud Broker

- A cloud broker is an entity that manages the use, performance and delivery of cloud services, and negotiates relationships between cloud providers and cloud consumers.
- A cloud broker acts as the intermediary between consumer and provider and will help consumers through the complexity of cloud service offerings and may also create value-added cloud services





# Miscellaneous as a Service



- This category is used to describe cloud service offerings that does not meet the definition for Broker, IaaS, PaaS or SaaS as defined above.

# Cooperative Cloud Contracts



- **32 Active Contracts**
- **Awarded by Cloud Service Models - (IaaS, PaaS, Cloud Broker, MaaS)**
- **Include “related technical services”**
- **When buying, review and use the Sample Statement of Work Appendix D of the Contracts**





## Data Center

Mainframe  
Midrange  
Client/Server  
Storage  
Managed Hosting  
Co-location



## End-User Computing

Desktop  
Laptop  
Service Desk  
Mobility  
Voice Premises



## Applications

Development  
Enhancement  
Maintenance  
Support



## Security

Enablement  
Protection  
Governance



## Networking

Routers  
Hubs  
Switches  
Communication



## Cloud-Based Solutions

IaaS  
PaaS  
STaaS  
SaaS  
Simple Hosting  
Private Cloud

More Negotiable

Less Negotiable



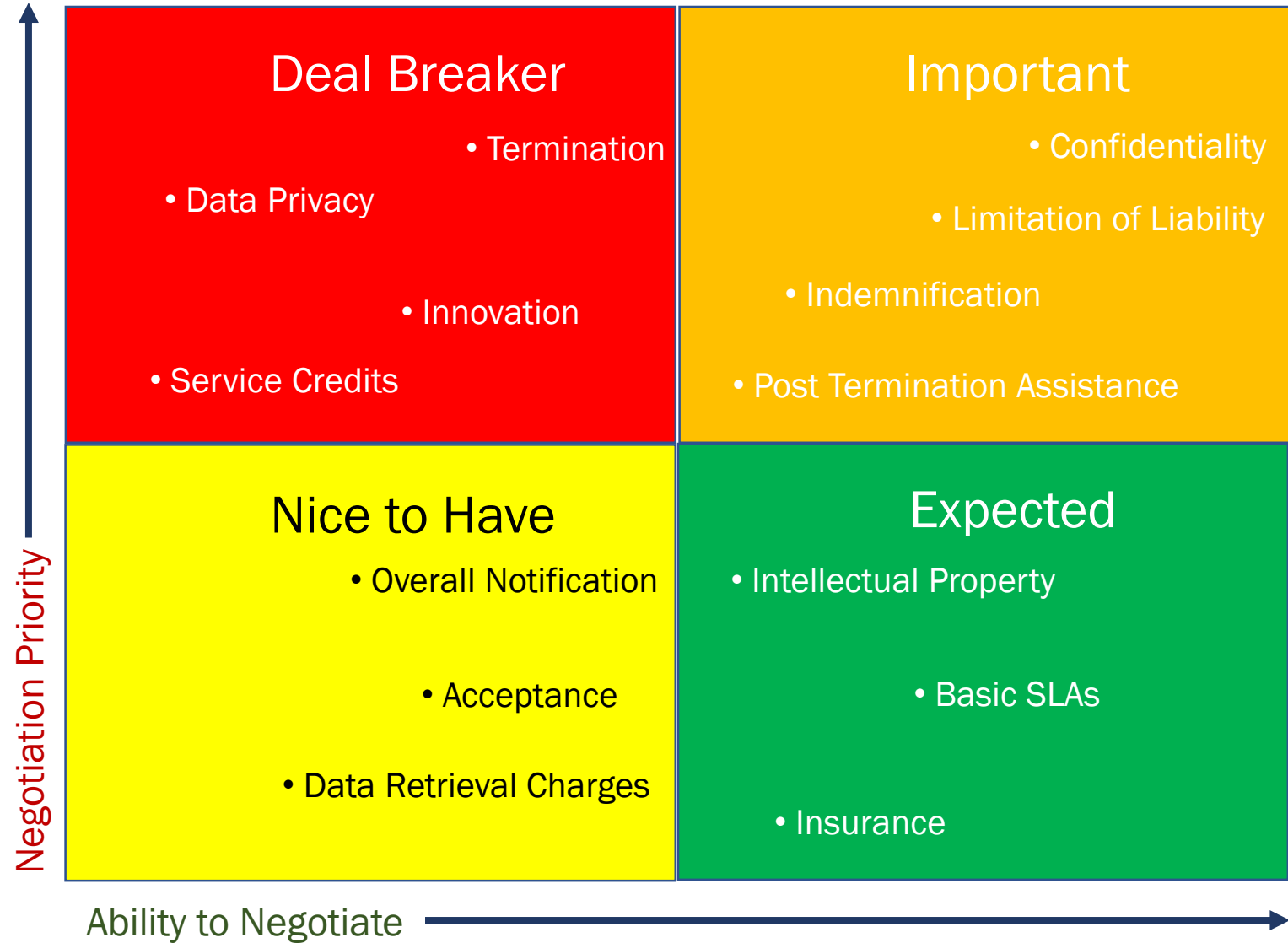
# Understand Ability to Negotiate

Deal Breaker – High risk;  
harder to negotiate

Important – Medium risk;  
more negotiable than  
Deal Breaker

Expected – Medium risk;  
more common asks

Nice to Have – Lower risk;  
harder to negotiate







## Pre-competed and pre-negotiated

### Streamlines Purchasing Process For Customers

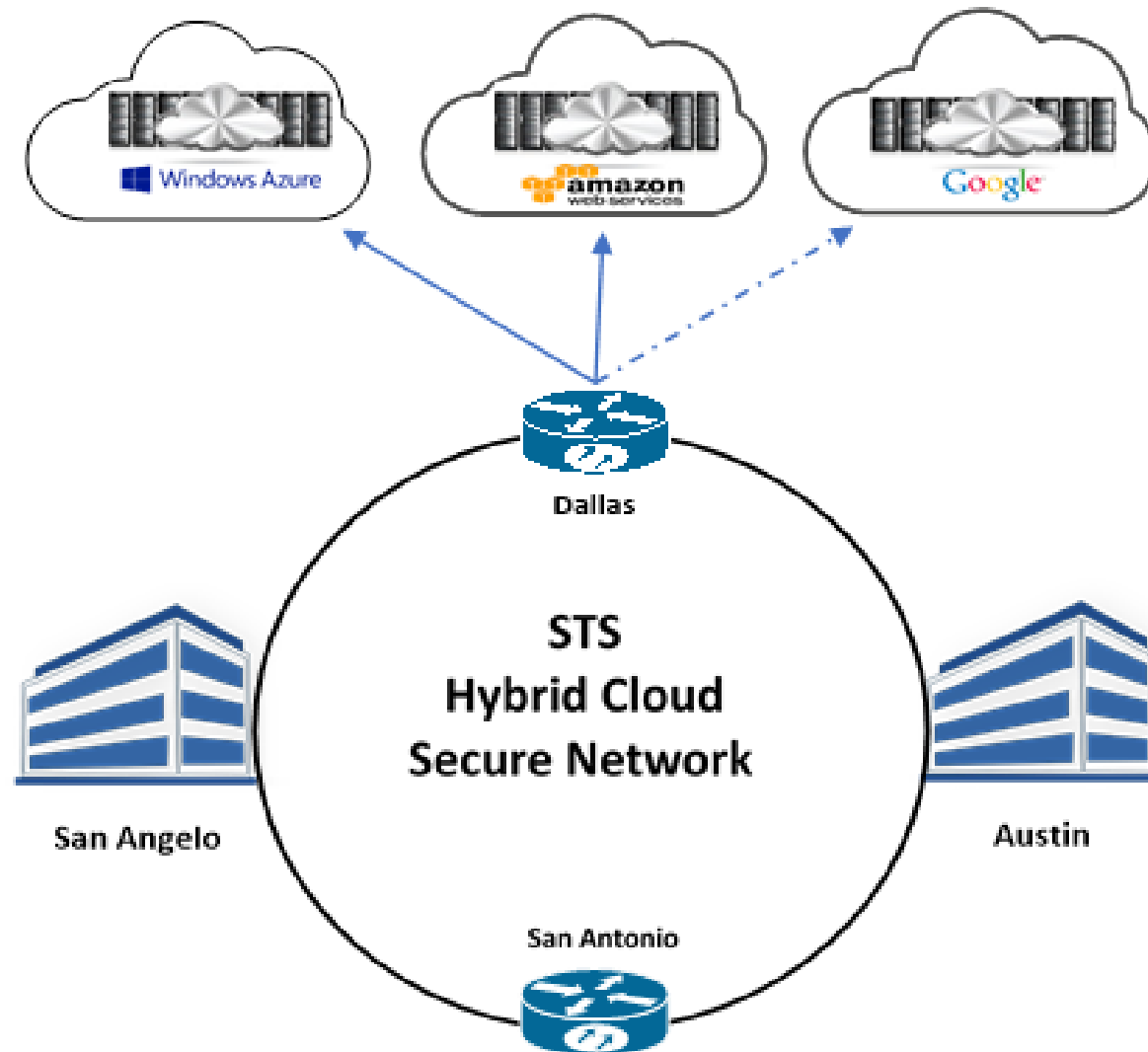
- Pre-Negotiated Contracts
  - Reduce purchasing and contract cycle time; customers issue P.O. directly to DIR vendor
  - Reduce duplicate efforts
- Simplifies sales process for vendors
- Competition is built into the program
- Create savings for taxpayers by leveraging the state's buying power to lower prices
- Allow flexibility for DIR customers to negotiate pricing and other terms and conditions specific to customer requirements

# Is your agency a DCS member?



**This determines the path you will take when looking at cloud offerings.**

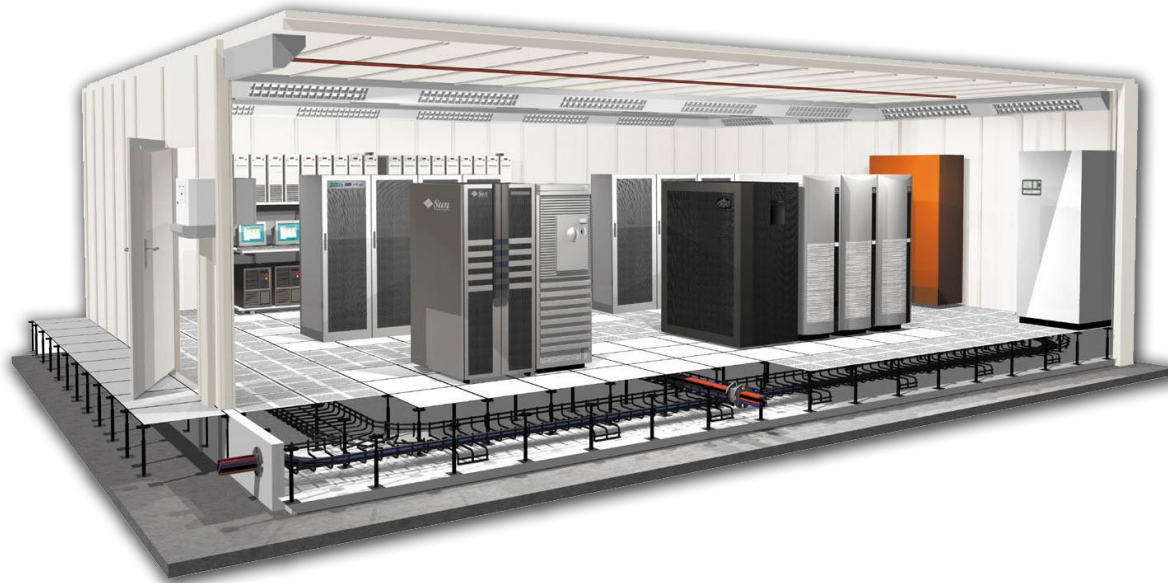
# DIR Shared Technology Services Cloud



# Shared Technology Services (STS)



**Data Center Services (DCS)**  
**Texas Public Cloud Security**

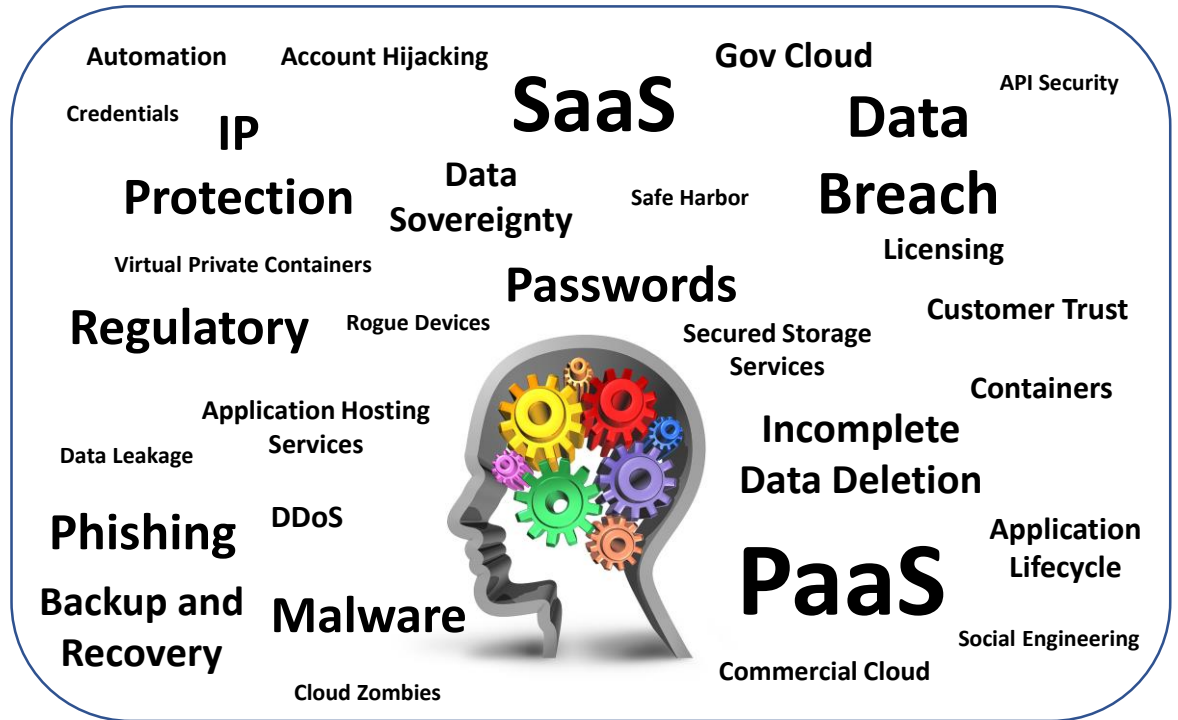




# Public Cloud Security Risks



- **Public Cloud Security Risks are REAL...**
  - but no more so than in the traditional data center
- **However...**
  - Access to data is different
  - Service responsibilities are not single sourced
  - Threat landscape can be more sophisticated
- **The single greatest threat is human error**



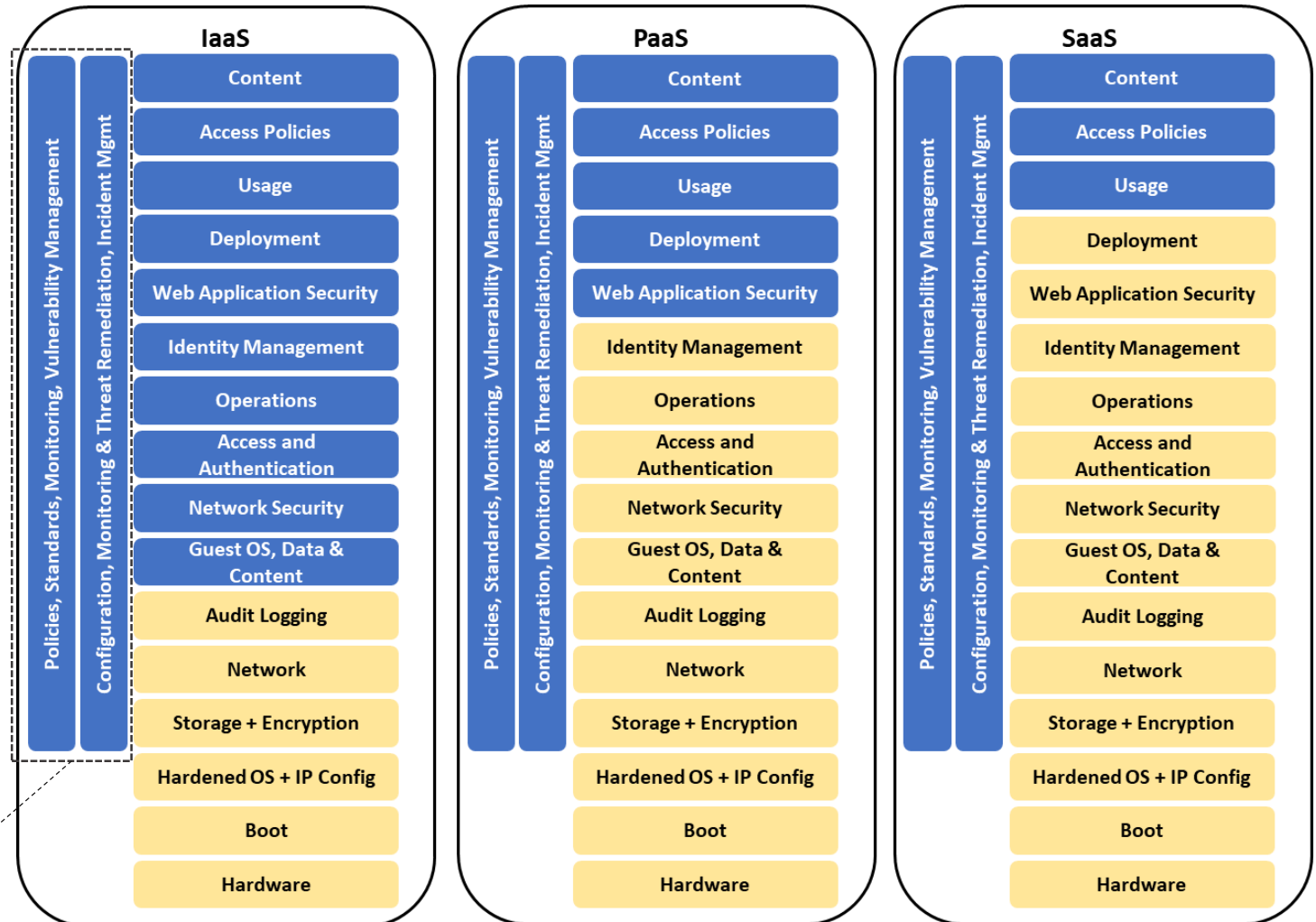
# Public Cloud Security Management For Those Consuming Public Cloud Services Directly

## Security OF the Cloud:

- Public Cloud providers are responsible for securing infrastructure and services

## Security IN the Cloud:

- Consumers of the Services are responsible for security of their data in the Cloud
- Public Cloud Customers would provide the following:
  - Defined security policies, standards & baseline configurations
  - Solution blueprints with embedded security configurations
  - Detection and response to negligent or malicious threats including malware protection and penetration identification
  - Visibility of user activity, privileged user threats & compromise accounts
  - Security Incident remediation
  - Cybersecurity Assessments



Responsibility model for Public Cloud service components

DCS Customer

Public Cloud  
Provider (PCP)

# Texas Public Cloud Security Value

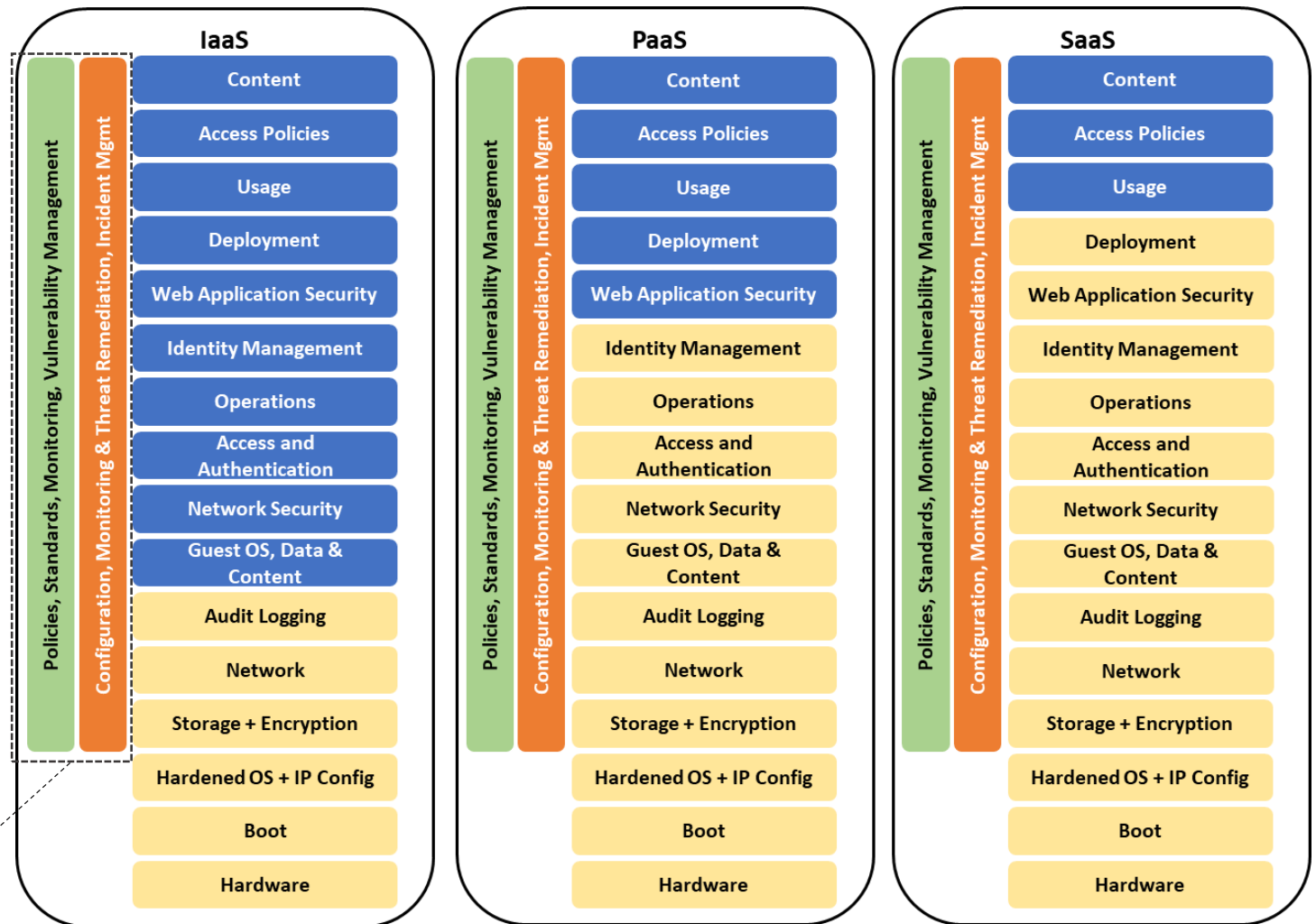


## Security OF the Cloud:

- Public Cloud providers are responsible for securing infrastructure and services

## Security IN the Cloud:

- Consumers of the Services are responsible for security of their data in the Cloud
- Texas Public Cloud mitigates security risk by providing:
  - Defined security policies, standards & baseline configurations
  - Solution blueprints with embedded security configurations, ongoing configuration inspection
  - Detection and response to negligent or malicious threats including malware protection and penetration identification
  - Visibility of user activity, privileged user threats & compromise accounts
  - Security Incident remediation
  - Cybersecurity Assessments



Responsibility model for Public Cloud service components

Security SCP

Public Cloud  
Manager (PCM) SCP

DCS Customer

Public Cloud  
Provider (PCP)

# Next Gen DCS Model – FY21



## DCS Technology Solution Services

- Agency Legacy Modernization
- Application Development / Maintenance
- Transformation Roadmapping
- Strategic Advisory Services



## DCS Security Operations

- Standards Based Monitoring and Detection
- DCS Identity and Access Management
- Service Provider Security Oversight
- Rapid Response Services



## DCS Networking

- Data Center Wide Area Networking
- Public Cloud Access/Egress
- Reliable and Redundant Routing
- Cross-Cloud Enablement



### DCS Private Cloud



- Compute
- Storage
- Database Services
- Backup
- Disaster Recovery
- Data Center Facilities
- Local Area Network

### DCS Public Cloud



- Compute
- Storage
- Database Services
- Backup
- Disaster Recovery
- IaaS, PaaS, SaaS

### DCS Mainframe Services



- Mission Critical Workload
- Database
- Middleware
- Operations / Job Control
- Software / Utilities
- Disaster Recovery

### DCS Print/Mail & Digital Output



- High Volume Printing
- Folding, Sort and Stuff
- Secure Forms
- Validation and Barcoding
- Mail / Overnight Delivery
- Digital Engagement Platform

- **The Next Generation Operating Model introduces new roles to address Public Cloud Security**
  - Technology Solution Services (TSS) → Secure Solution Designs
  - Public Cloud Manager (PCM) → Secure Solution Deployment, Configuration Audits, Detect and Mitigate Threats
  - Security Operations SCP → Analyze, Detect, Mitigate Threats, Enhanced Security Incident Remediation, Security Operational Governance
- **Texas Public Cloud provides Customers the ability to leverage the flexibility and financial benefits of the Public Cloud with security assurances**



## **Cloud Center of Excellence and Cloud Tiger Team**

- **750+ seats in Cloud focused training sessions since March**
- **50+ Cloud Tiger Team members**
  - **Atos, Capgemini, DIR, Amazon, Azure and agencies**
- **20+ Cloud Tiger Team cases generated**
- **7 Limited Support Cloud Environments**
- **4 cloud workshops and “deep dive” sessions completed**
- **3 proof of concepts completed on artificial intelligence, robotic process automation and chatbots**